

San Francisco Ethics Commission Recommendations

The following information is the collective intellectual work of the University of San Francisco's Master of Public Affairs 2016 candidates from the Fall 2015 Advocacy, Lobbying and Governmental Relations class:

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Objective: We believe that our suggestions and recommendations will ensure that the city of San Francisco continues to lead the Bay Area in ethical lobbyist reporting.

Immediate Suggestions: *will lead to increased standardization and efficiency*

1. Create a designated identification number (DIN) system for internal use only during the reporting process of all entities
2. Insert a search box and filter options within the current directories and transaction databases
3. Hyperlink all existing data

Additional Recommendations: *will lead to increased transparency*

1. Disclosure of non-profit contributions by lobbyists exceeding \$500
2. Disclosure of lobbyist governmental employment history (related with date range)
3. Combine voting outcome data with lobbyist activity data to display the influence of lobbying within San Francisco politics

Significance: Our recommendations highlight two important tenants of the USF mission statement that we as students aim to achieve:

1. The freedom and the responsibility to pursue truth and follow evidence to its conclusion
2. Promoting a common good that transcends the interests of particular individuals or groups

Follow up: Our program director, Angela Fleekop can be reached if further contact, information or conversations are warranted, (415) 422-5060, amfleekop@usfca.edu.

San Francisco Ethics Commission Recommendations

**Standardization | Efficiency |
Transparency**



University of San Francisco
Master of Public Affairs Candidates 2016
Advocacy, Lobbying and Governmental Relations class

Objective:

To present achievable recommendations to increase ***standardization*** across the Ethics Commission website, increase ***efficiency*** while researching reported data and activity, and increase the ***transparency*** of searchable information by recommending website features that cohesively present reported data.

Standardization | Efficiency | Consistency

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- ### Lobbyist Activity (2010-Present)

The Ethics Commission provides the public with a database to view the monthly disclosure reports including a directory of lobbyists, firms, clients, lobbying subject areas, and contacted public officials. Lobbyist activity can be searched, including political contributions made or delivered to candidates, contacts of public officials, payments promised by clients, and activity expenses. The web site is updated within minutes of a lobbyist filing a monthly disclosure report. To check if a particular lobbyist has filed a report, please see the "All Lobbyist Filings" page.



- ### Lobbyist Datasets at data.sfgov.org and Database API

Software programmers can access the Commission's Lobbyist Database API to build custom applications with live access to the Commission's lobbyist database.

- ## Amendments

If the lobbyist makes an error on a disclosure statement, the lobbyist may submit corrections on an amended disclosure statement. When a lobbyist submits an

Lobbyists are required to accurately self-report all information required under the Lobbyist Ordinance. The Ethics Commission does not alter any entry except to correct typographical errors in order to facilitate the public's use of the reported information. This includes correcting the spelling of public officials' names and linking legislative aides and City employees to the correct public official. However, the Commission retains the original filings in its office.

- **Mapped Reported Names Table**

Lobbyist Web Site - Mapping Reported Names

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Lobbyists are required to accurately self-report all information required under the Lobbyist Ordinance. The Ethics Commission does not alter any entry except to correct typographical errors in order to facilitate the public's use of the reported information. This includes correcting the spelling of public officials' name. However, the Commission retains the original filings in its office.

The table below provides a list of typographical errors on lobbyist disclosure reports since January, 2010. The "Reported As" column indicates the name originally reported by the lobbyist. The "Display As" column indicates the corrections made on the lobbyist web site.

| San Francisco Data | | | MENU |
|----------------------------|--------------------------------|---------------------------------|------|
| Lobbyist Data Name Mapping | | | |
| | Reported As | Display As | |
| 4 | Barnes , Bill | Barnes, Bill | |
| 5 | BmwI & Partners | BmwI & Partners, Inc | |
| 6 | Borden, Gweneth | Borden, Gwyneth | |
| 7 | Borden, Gwentyth | Borden, Gwyneth | |
| 8 | Daly, Chris | Daly, Chris | |
| 12 | Eagan, Edmund | Egan, Edmund | |
| 13 | Egan, Edward | Egan, Edmund | |
| 14 | Egan, Ted | Egan, Edmund | |
| 17 | Fortress Capital Formation Llc | Fortress Capital Formation, Llc | |
| 18 | Fortress Capital Formation Llc | Fortress Capital Formation, Llc | |
| 19 | Gascon, Chief, George | Gascón, George | |
| 20 | Gascon, George | Gascón, George | |

Example of a reporting inconsistency



Video
Clip

Three Immediate Suggestions

No additional data will need to be gathered to make these changes

1. Designated Identification Number (DIN)

The Ethics Commission can create across the board standardization for reporting of available lobbying information with the use of ***one internal DIN*** that connects all entities to ***all*** of their reported information.

Lobbying firms

Registered lobbyists (associated with a firm or self-employed)

Clients of registered lobbyists

San Francisco government officials covered by the Ethics Commission
Lobbying Ordinance

The importance and significance of a DIN

The DIN system will correct:

- Spelling errors
 - increase standardization regarding address and phone number listings
- Eliminate multiple entries and errors in reporting
 - saves time while searching

Current Reporting without DIN

| Lobbyist Name | Report | Date Filed | Period Start Date | Period End Date | Amendment |
|-----------------------|-------------------------|------------|-------------------|-----------------|-----------|
| Holland & Knight LLP | Holland.Knight Quarter | 05/13/11 | 02/01/11 | 04/30/11 | |
| Holland & Knight | Holland.Knight Quarter | 05/29/14 | 02/01/14 | 04/30/14 | |
| Holland & Knight LLP. | Holland.Knight Quarter | 05/21/12 | 01/01/12 | 04/30/12 | |
| Hllnd & Knight | Holland.Knight Quarter | 03/29/13 | 01/01/13 | 04/30/13 | |
| Holland & Kngt | Holland.Knight Quarter | 02/04/14 | 01/01/14 | 04/30/14 | |
| Hlnd & Kngt LLP | Holland.Knight Quarter | 01/29/12 | 01/01/12 | 04/30/12 | |

How a DIN will capture reported data

| Designated ID Number (DIN) | Lobbyist Name | Report | Date Filed | Period Start Date | Period End Date | Amendment |
|----------------------------------|-----------------------|----------------------------------|---------------|----------------------|--------------------|-----------|
| 2314 | Holland & Knight LLP | Holland.Knight Quarter 1.2011.F | 05/13/11 | 02/01/11 | 04/30/11 | |
| 2314 | Holland & Knight | Holland.Knight Quarter 1.2014.F | 05/29/14 | 02/01/14 | 04/30/14 | |
| 2314 | Holland & Knight LLP. | Holland.Knight Quarter 1.2014.F | 05/21/12 | 01/01/12 | 04/30/12 | |
| 2314 | HlInd & Knight | Holland.Knight Quarter 1.2014.F | 03/29/13 | 01/01/13 | 04/30/13 | |
| 2314 | Holland & Kngt | Holland.Knight Quarter 1.2014.F | 02/04/14 | 01/01/14 | 04/30/14 | |
| 2314 | Hlnd & Kngt LLP | Holland.Knight Quarter 1.2014.F | 01/29/12 | 01/01/12 | 04/30/12 | |

Want to see what Barbary Coast Consulting is Up to?

Currently, there is no function that would allow you to conduct one search to see reporting for lobbying firms.

The only way to determine this information is if you know all the registered lobbyists within that firm and search their individual reports.

How the DIN could work within a lobbying firm

| Barbary Coast Consulting | | 2705 |
|--------------------------|-------|----------------|
| Designated ID Number | | Lobbyists |
| | 2705 | Clemens, Alex |
| | 2705a | Rossi, Jaime |
| | 2705b | Smith, Alexis |
| | 2705c | Guehring, Ross |
| | 2705d | Jordan, Taylor |
| | 2705e | Sullivan, Tara |

2. Search options

Search boxes and filter options will increase efficiency and reduce the time the public spends researching lobbyist activities.

- Search boxes with predictive text

- Sorting functionality within search results

 - Alphabetically

 - Date (all reports, not just quarterly)

Current search page on the website

[Lobbyist Home](#)
San Francisco
Ethics Commission

HomeAbout the CommissionNewsTrainingForms & ManualsResearchLaws & AdviceComplaintsContact Us

Directories

[Individual Lobbyists](#)
[Lobbyist Clients](#)
[Lobbying Firms and Employers](#)
[Contacted Public Officials](#)
[Lobbying Subject Areas](#)
[All Lobbyist Filings](#)

Transactions

[Activity Expenses](#)
[Political Contributions](#)
[Contacts of Public Officials](#)
[Payments Promised by Clients](#)

Search for Activity Expenses

| | | |
|---------------|-------------------------|---------------------------------------|
| | Payee | Lobbyist (Last Name) |
| | <input type="text"/> | <input type="text"/> |
| | Beneficiary (Last Name) | Beneficiary Employer |
| | <input type="text"/> | <input type="text"/> |
| Date Range: | Start Date | End Date |
| | <input type="text"/> | <input type="text"/> |
| Amount Range: | Lowest Amount | Highest Amount |
| | <input type="text"/> | <input type="text"/> |
| | | <input type="button" value="Search"/> |

Recommended Search Page Update with single search box

The screenshot shows the San Francisco Ethics Commission website. At the top is a banner with a cityscape and the Golden Gate Bridge. Below the banner is a navigation menu with links: Home, About the Commission, News, Training, Forms & Manuals, Research, Laws & Advice, Complaints, and Contact Us. The main heading is "Lobbyist Database". Below this is a search box with a magnifying glass icon. The search box contains the text "Alex". A dropdown menu is open below the search box, displaying a list of names: Brooks, Alex; Casale, Alexander A.; Clemens, Alex; Margolles, Alexander; Smith, Alexis; and Tourk, Alex. A red line points from a red-bordered box containing the text "Input Entity Name" to the search input field.

Lobbyist Database

Input Entity Name

Alex

- Brooks, Alex
- Casale, Alexander A.
- Clemens, Alex
- Margolles, Alexander
- Smith, Alexis
- Tourk, Alex

How a sorting function would increase efficiency and access to information

Lobbying Subject Areas of Public Official Contacts 2016

Directory Year

| Subject Area | Contacts List |
|-------------------------------|---------------------------|
| Accessibility | View List |
| City Employee Benefits | View List |
| Economic Development | View List |
| Environment | View List |
| Government Administration | View List |
| Health | View List |
| Housing/Property Tax | View List |
| Planning and Building Permits | View List |
| Public Utilities | View List |
| Recreation and Parks | View List |
| Technology | View List |
| Transportation | View List |

How a sorting function would increase efficiency and access to

Information

| Date ▼ | Official ▼ | Subject Area | Lobbyist ▼ | Client ▼ | Details |
|------------|--------------------|----------------|------------------|-----------------------------------|-------------------------|
| 10/27/2015 | Burns, Kanishka | Transportation | Peterson, Rich | Lasalle Hotel Properties | Details |
| 10/27/2015 | Reiskin, Ed | Transportation | Bozeman, John | Boma San Francisco | Details |
| 10/26/2015 | Yuen, Janis | Transportation | Yaki, Michael | Barneys New York | Details |
| 10/26/2015 | Breed, London | Transportation | Workman, Dee Dee | San Francisco Chamber Of Commerce | Details |
| 10/26/2015 | Breed, London | Transportation | Linscheid, Bob | San Francisco Chamber Of Commerce | Details |
| 10/26/2015 | Reiskin, Ed | Transportation | Bozeman, John | Boma San Francisco | Details |
| 10/26/2015 | Wiener, Scott | Transportation | Bozeman, John | Boma San Francisco | Details |
| 10/23/2015 | Yuen, Janis | Transportation | Yaki, Michael | Barneys New York | Details |
| 10/22/2015 | Reiskin, Ed | Transportation | Bozeman, John | Boma San Francisco | Details |
| 10/21/2015 | Elliott, Jason | Transportation | Workman, Dee Dee | San Francisco Chamber Of Commerce | Details |
| 10/21/2015 | Elliot, Nicole | Transportation | Workman, Dee Dee | San Francisco Chamber Of Commerce | Details |
| 10/21/2015 | Elliot, Nicole | Transportation | Lazarus, Jim | San Francisco Chamber Of Commerce | Details |
| 10/21/2015 | Elliott, Jason | Transportation | Lazarus, Jim | San Francisco Chamber Of Commerce | Details |
| 10/21/2015 | Reiskin, Ed | Transportation | Bozeman, John | Boma San Francisco | Details |
| 10/20/2015 | Matranga, Benjamin | Transportation | Prozan, Rebecca | Prozan, Rebecca | Details |
| 10/20/2015 | Malone, Rob | Transportation | Flood, Karin | Usbid | Details |
| 10/20/2015 | Breed, London | Transportation | Lazarus, Jim | San Francisco Chamber Of Commerce | Details |
| 10/20/2015 | Reiskin, Ed | Transportation | Bozeman, John | Boma San Francisco | Details |

3. Hyperlinks for every category

Firm or Employer Details

| | | |
|---------------------------------|---|-----------------------------|
| Barbary Coast Consulting | | |
| Activity Summary for | 4th Quarter 2015 | Previous Quarter |
| Lobbyists | Clemens, Alex Rossi, Jaime Smith, Alexis Guehring, Ross Jordan, Taylor Sullivan, Tara | |
| Reported Contacts | 40 reported contacts | Hyperlinked |
| Client Payments Promised | \$19,738.00 | Hyperlinked |
| Total Activity Expenses | \$275.00 | Hyperlinked |
| Total Political Contributions | No Political Contributions Made | Hyperlinked |
| Subject Areas Influenced | <ul style="list-style-type: none"> • Planning and Building Permits • Housing/Property Tax • Economic Development • Transportation | |
| Candidates Supported or Opposed | No Political Contributions reported for this period. | Hyperlinked |
| Municipal Decisions Influenced | <ul style="list-style-type: none"> • DM Development - informational • One Vassar-Informational • 430 Main Street • Jewish Home Campus • Background information on Safeway • Informational Paramount • Informational Motivate • One Vassar - Informational | |

Three Additional Recommendations


Further data will need
to be gathered

2. Disclose employment history

When a lobbyist registers with the Ethics Commission he/she should disclose ALL government-related employment history. In this way, conflicts of interests or the appearance of a revolving door to a “favor factory” would be exposed. Again, this would increase transparency and expose any appearance of quid pro quo corruption.

Lobbyist Activity Details

Alex Clemens
Activity Summary for **3rd Quarter 2015**



| Firm or Employer | Barbary Coast Consulting | | | | | | | | | | | | |
|---|---|--------------------------|------|----------|------|--------------|------|--------------------------|--|------------------------|--|--------------|--|
| Activity Expenses | \$0.00 | | | | | | | | | | | | |
| Contacts of Public Officials | 25 Reported Contacts | | | | | | | | | | | | |
| Political Contributions | \$0.00 | | | | | | | | | | | | |
| Nonprofit Contributions Exceeding \$500.00 | \$1,000.00 | | | | | | | | | | | | |
| Payments Promised by Clients | \$18,400.00 | | | | | | | | | | | | |
| Government-Related Employment History | <table><thead><tr><th>Employer</th><th>DIN</th><th>Position</th><th>Date</th></tr></thead><tbody><tr><td>Mayor Ed Lee</td><td>2345</td><td>Budget & Finance Analyst</td><td></td></tr><tr><td>SF Planning Department</td><td></td><td>City Planner</td><td></td></tr></tbody></table> | Employer | DIN | Position | Date | Mayor Ed Lee | 2345 | Budget & Finance Analyst | | SF Planning Department | | City Planner | |
| Employer | DIN | Position | Date | | | | | | | | | | |
| Mayor Ed Lee | 2345 | Budget & Finance Analyst | | | | | | | | | | | |
| SF Planning Department | | City Planner | | | | | | | | | | | |

(example)

3. Disclose legislative outcomes/voting record

Currently on lobbyist and firm profiles there is a list of “*Subject Areas Influenced*” as well as a separate list for “*Municipal Decisions and Issues Influenced*”. It is our recommendation that the Ethics Commission expand this area to include the **outcomes** and **voting records** of these issues and decisions which have been lobbied on.

Increases transparency of lobbying efforts and the responses to those efforts from public officials

Inclusion of legislative outcomes/voting record on lobbied legislation will allow the public to research and determine if lobbying efforts were influential in the decision making process

Summary

Three immediate changes without needing additional data

1. Create a designated identification number (DIN) for internal use only
2. Insert a search box within all lobbyist databases and include a filter option
3. Hyperlink all existing data records within the directories and transaction categories

Summary

Three additional recommendations required additional data to be gathered and some maintenance

1. Disclosure of non-profit contributions by lobbyists exceeding \$500
2. Disclosure of lobbyist employment history (governmental related with date range)
3. Combine voting outcome data with lobbyist activity data to display the influence of lobbying within San Francisco politics

Thank You



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Master of
Public Affairs

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Jasmine Conrad, Breeanna Decker,
Marquise Foster, Joseph Igbineweka, Hanouf
Khallaf,
Bridget Mahoney, Trevor P. Martin,
Rebecca McDowell, Kiran Parmar, Joanne Wang